



ANNUAL REVIEW 2013/14



Singapore Shipping Association

Serving and
Upholding
Singapore's
Shipping
Interests



24/7 365 DAYS PSA THE WORLD'S PORT OF CALL

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AS AN ASSOCIATION

The Association will protect and promote the interests of its members. It will undertake activities on shipping matters which are beneficial to its members.

FOR THE INDUSTRY

The Association will take the view of the shipping industry as a whole. It will play its due role to promote the interests of shipping in Singapore, ASEAN, Asia and the world. To do so, the Association will co-operate with other shipping organisations, in ASEAN, Asia and elsewhere.

FOR SINGAPORE

The Association will work closely with the government of Singapore to protect the extensive maritime interests of Singapore and to promote Singapore as a major port and international maritime centre.

FOR INTERNATIONAL SHIPPING

The Association will co-operate with governmental and non-governmental organisations to promote freedom of the sea, safety at sea and to protect the marine environment.



SSA Mission Statement

“With Singapore flag ships trading worldwide, the SSA has therefore taken on an active role to safeguard the interests of its shipowning members in their global operations.”

The President's Report



Mr Patrick Phoon
President, Singapore Shipping Association

GENERAL OUTLOOK

The prospect for the global shipping industry, I believe, is still generally weak with freight rates still depressed and affected by many uncertainties and new challenges. Despite the weakness, there are, however, many forecasts which point towards a recovery in the not too distant future. Not unless these forecasts turn into reality with a clear upward trend, I would advise SSA members to tread the waters with care and cautious optimism.

On the home front, Singapore has continued to forecast modest growth for 2014, with GDP projected to grow at between 2% to 4% per quarter, supported by recoveries in some major economies. I am further pleased to note that Singapore, as an International Maritime Center (IMC), has continued to perform relatively well and has remained attractive to many shipowning and shipping related companies.

Last year, Singapore strengthened her position as a premier port and as a ship registry. There was an overall increase in shipping tonnage, cargo throughput, container throughput, bunker sales and ship registration.

INTERNATIONAL DEVELOPMENTS

Shipping, undoubtedly, is one of the most economical, efficient and least environmentally damaging global industry. Today, about 90% of world trade is carried out by international shipping. With Singapore flag ships trading worldwide, the SSA has therefore taken on an active role to safeguard the interests of its shipowning members in their global operations. Not only have we to ensure fair and effective global standards are in place, we also need to inculcate a safe, secure and environmentally conscious culture among the Singapore shipowners and operators.

Piracy & Armed Robbery

The SSA adopts a zero tolerance policy towards pirate attacks against innocent trading ships. The ongoing threat of piracy and armed robbery does not only affect the safety of our seafarers, our ships and cargoes but also increase the risk of pollution to our marine environment.

Whilst the number of reported Somali pirate attacks off the East coast of Africa may have declined, it is important for Singapore shipowners to remain highly vigilant and adopt all necessary measures, in conformance with Best Management Practices, when their ships are transiting or trading off the coast of Somalia. To ensure the safety of our seafarers, the SSA strongly urge that the world's maritime nations must continue to support their naval

commitments towards maintaining maritime safety and security in those important sea lanes.

The incidence of Somali piracy may have subsided, but there are rising concerns that pirate attacks in the waters off West Africa have continued to increase both in frequency and severity. SSA has addressed its concerns with the Nigerian Embassy in Singapore and stressed the urgency that the Nigerian Government and other littoral states in the Gulf of Guinea, together with the IMO and the United Nations must act swiftly to remove the threat so as to protect ships trading there.

In Asian waters, the ReCAAP Information Sharing Center has reported that most of the piracy and armed robbery incidents, which they have received, had occurred whilst ships were either anchored or at berth in the port areas. SSA has therefore supported an initiative by the Asian Shipowners' Forum urging affected Asian port States to strengthen their enforcement surveillance and security, and to take prompt and effective measures to eradicate these criminal activities.

Environmental Measures

SSA stand by its position that any global environmental regulations that have been adopted must be practical, implementable and sustainable. Such regulations should also be subjected to a full and proper cost - benefit analysis, in a similar manner to proposals relating to the improvement of maritime safety.

While the Association is committed and supportive of IMO's initiatives and commitment towards producing practical, sustainable development goals for the international shipping industry, we are concerned that recent sessions of the IMO Marine Environment Protection Committee had failed to address industry's concerns, particularly over the implementation of the Ballast Water Management Convention and MARPOL Annex VI gas emission issues from ships.

Maritime Labour Convention 2006

As a major shipowning and shipmanagement center, the International Labour Organisation (ILO) chose the Port of Singapore to launch a webcast to mark the entry into force of the Maritime Labour Convention (MLC) on 20 August 2013. The SSA is proud to assist the ILO in bringing together all our Singapore tripartite partners, namely the Maritime and Port Authority of Singapore (MPA), the Singapore Maritime Officers' Union (SMOU) and the Singapore Organisation of Seamen (SOS) to inaugurate a new era of decent work for seafarers and fair competition for shipowners in the global shipping industry.

"The SSA is proud to assist the ILO in bringing together all our Singapore tripartite partners, namely the Maritime and Port Authority of Singapore (MPA), the Singapore Maritime Officers' Union (SMOU) and the Singapore Organisation of Seamen (SOS) to inaugurate a new era of decent work for seafarers and fair competition for shipowners in the global shipping industry."

So far, the implementation of the MLC seems to have proceeded fairly smoothly but issues and complications may arise in the future. To this end, your Association will continue to take an active part in the ILO Special Tripartite Committee, which has been tasked with keeping the workings of the MLC under continuous review.

GROWING SINGAPORE AS AN IMC

To strengthen Singapore as an IMC, the SSA has considered various critical areas which are needed to be further enhanced. Based on studies conducted, the SSA Council had identified a couple of areas among the maritime clusters that are generally weak and which deserve greater encouragement and incentives to grow. The two areas that have been found to be generally lacking are in the field of ship insurance and ship financing. Efforts will be mounted to narrow the gaps and grow these two areas further.

Forming Strategic Alliances

The Association has also continued to build on our close working relationships with other industry stakeholders such as the MPA, SMEF, SMOU and the SOS. Through these critical strategic partnerships, we have been able to actively promote your interests as we continue seeking ways to enhance Singapore's competitiveness as an IMC.

For the longer term interests of Singapore as an IMC, SSA supports efforts to train and maintain a pool of maritime manpower resources to meet the demands of shore based offices and onboard ships. These efforts are



on-going. The recent high demand for competent seafaring officers has prompted a high level tripartite manpower task force to be formed urgently. SSA has been roped in as one of the tripartite partners to actively promote and pursue training of Singaporean school leavers for a seafaring career on board Singapore flagged ships.

A Growing Voice

Over the past two decades, the Association has nurtured and developed close relationships with a large number of stakeholders, not only local but also foreign and international ones.

In the spirit of ASEAN solidarity, we have been actively engaged with our counterparts in the Federation of ASEAN Shipowners' Associations (FASA). At the regional level, the Association has also worked tirelessly at developing and maintaining a close working relationship with the members of the Asian Shipowners' Forum (ASF).

SSA has also started engaging industry stakeholders on the global stage. Following the election of SSA to the Board of Directors of the International Chamber of Shipping (ICS) in May 2012, we have been engaged in discussions at the ICS on issues of concern to the global shipping industry. Leveraging on the considerable experience and expertise of its members, representatives from the SSA have also been active members of the Singapore delegation to the IMO.

OUR ASSOCIATION

Our Association's membership has continued to grow as more maritime related companies set up their base in Singapore. As of 1st July 2014, we have 474 Members,

comprising 278 Ordinary Members, 195 Associate Members and 1 Individual Member.

The SSA's Young Executives Group (YEG), which just celebrated its 8th Anniversary in May this year, also sees a growth of its membership to over 1,000 young professionals. It is hoped that these young professionals will step up their efforts and make positive contributions to the Association

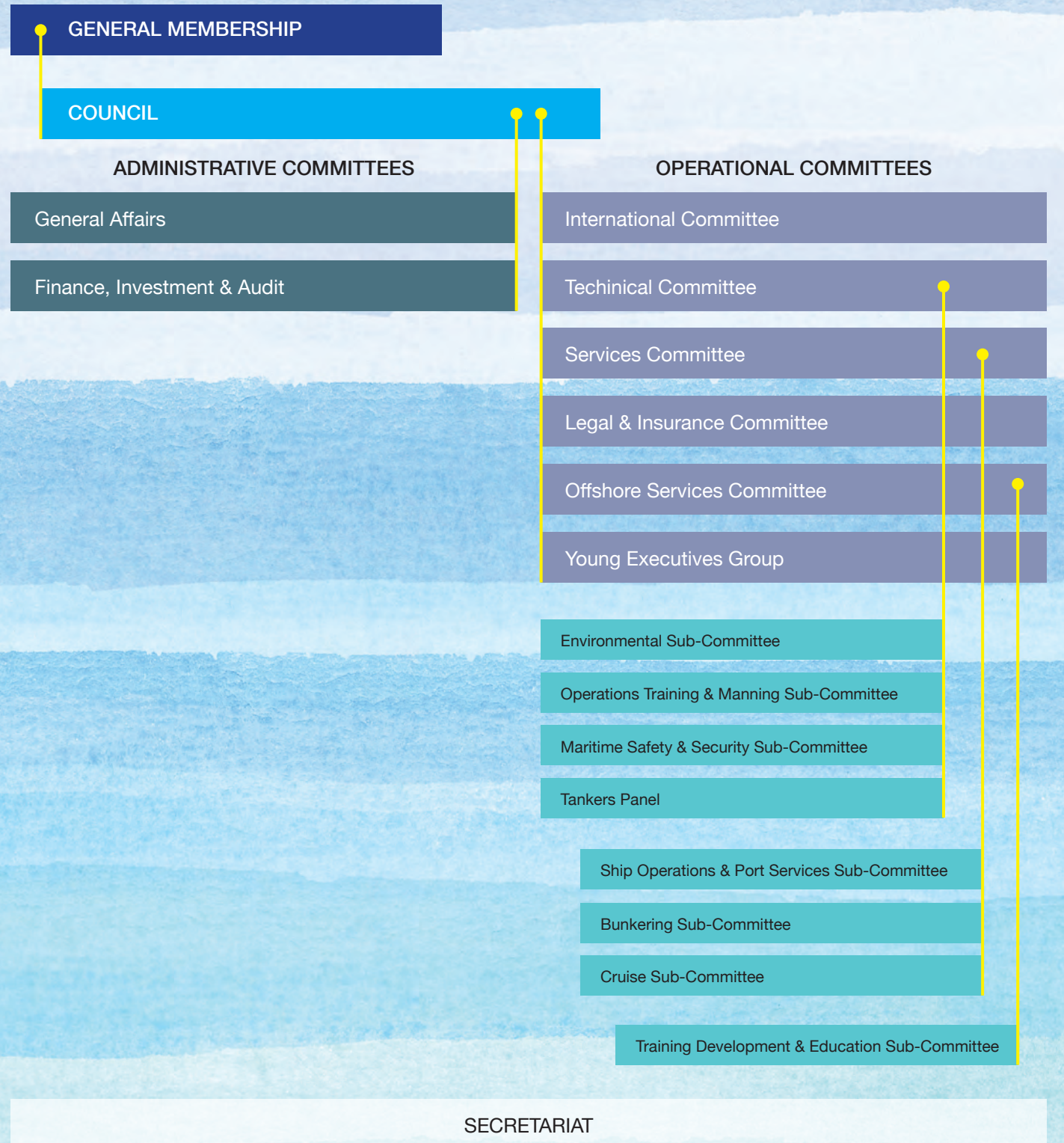
The SSA eNewsletter "Waves" provides useful updated information of the Association and developments in the shipping industry. It draws on contributions from its members, as well as journalists, to ensure that members keep abreast of the current shipping affairs. "Waves", which saw its 42nd issue published this March, turned 7 in May 2014.

CONCLUSION

The SSA is fortunate to have dedicated and committed members willing to serve on the Association's Council, Operational Committees and Sub-Committees. I would like to take this opportunity to thank them for their hard work, dedication and excellent support in promoting the interests of the SSA. Without their dedication, expertise and hard work; we would not have been able to achieve our goals.

I would also like to thank all members of the Association for their continued support of our Association, for which I am deeply grateful.

Last but not least, I would also like to thank the Secretariat for the efficient discharge of their duties.



SSA Organisational Chart

The pessimist complains
about the wind; the optimist
expects it to change; the
realist adjusts the sails.

WILLIAM ARTHUR WARD



▲ **Mr Patrick Phoon**
President
Deputy Managing Director
Evergreen Shipping Agency
(Singapore) Pte Ltd



▲ **Mr Esben Poulsson**
Honorary Secretary
Chairman
AVRA International Pte Ltd

Ms Lisa Teo
Honorary Treasurer
Executive Director,
Corporate Development
Pacific International Lines
(Pte) Ltd



Council Members



▲ **Ms Gina Lee-Wan**
*Councillor & Chairman
of Legal & Insurance
Committee*
Partner
Allen & Gledhill LLP Ltd



▲ **Mr Lee Keng Mun**
Councillor
Head of Shipping Asia
HSH Nordbank AG,
Singapore Branch

Ms Katie Men
*Councillor & Chairman
of Young Executives
Group Committee*
Managing Director
Iseaco Holdings Pte Ltd



◀ **Mr Rene Piil
Pedersen**
*Councillor & Chairman
of International
Committee*
Director, Group Public Affairs
Maersk Singapore Pte Ltd



◀ **Mr Aloysius Seow**
*Councillor & Chairman
of Services Committee*
Chief Operating Officer
Ocean Tankers Pte Ltd

Mr Tan Chin Hee
Councillor
Executive Director
Pacific Carriers Limited



Mr Neil Glenn
*Councillor & Chairman
of Offshore Services
Committee*
Managing Director
Swire Pacific Offshore
Operations (Pte) Ltd



◀ **Mr Carsten Brix
Ostenfeldt**
*Councillor &
Chairman of Technical
Committee*
Chief Executive Officer
Thome Ship Management
Pte Ltd



◀ **Mr Toshio Kurashiki**
Councillor
Managing Director and
Regional Manager of South
Asia and Oceania
Nippon Kaiji Kyokai Singapore
Pte Ltd (Co-opted 11 April 2014)

Not Pictured.

Mr. Akihiko Uotani
Councillor
Managing Director
Nippon Kaiji Kyokai Singapore
Pte Ltd (Resigned 14 March 2014)

*If one does not know which port
one is sailing, no wind is favorable.*
LOUISA MAY ALCOTT

Activities Report

ANNUAL GENERAL MEETING (AGM)

The SSA's 17th AGM was held on 2 July 2013 at the Marina Mandarin Hotel Singapore. It was attended by 116 Ordinary and 22 Associate Members. The Meeting adopted the SSA Annual Report (2012/2013) and Financial Report ended 31 December 2012.

The AGM re-appointed M/S Rohan Mah and partners as the Association's external auditors and M/S Allen and Gledhill as its honorary legal advisor for 2013/2014.

The AGM also unanimously re-appointed Mr. Teo Siong Seng, Mr. Aloysius Seow, Mr. Patrick Phoon and Mr. Ong Kok Wah to the SSA Board of Trustees.

COUNCIL

Being an election year, the AGM was informed that the Secretariat had received 7 nominations for election to the incoming Council (2013/2015) as at the close of nominations on 24 June 2013. As the 7 nominations met the constitutional requirements, all 7 nominees were returned unopposed and elected by acclamation to the SSA Council (2013/2015) as follows:

	Company in Alphabetical Order	Name Of Rep	Company Position
1	Avra International Pte Ltd	Mr. Esben Poulsen	Chairman
2	Evergreen Shipping Agency (Singapore) Pte Ltd	Mr. Patrick Phoon	Deputy Managing Director
3	Maersk Singapore Pte Ltd	Mr. Rene Piil Pedersen	Director, Group Public Affairs
4	Ocean Tankers (Pte) Ltd	Mr. Aloysius Seow	Chief Operating Officer
5	Pacific Carriers Ltd	Mr. Tan Chin Hee	Executive Director
6	Pacific International Lines (Pte) Ltd	Ms. Lisa Teo	Executive Director (Corporate Development)
7	Thome Ship Management Pte Ltd	Mr. Carsten Brix Ostenfeldt	Chief Executive Officer

The first meeting of the SSA Council (2013/2015) was held immediately after the 17th AGM. During that meeting, the following SSA office bearers were elected for a two-year term.

Standing (left to right):
Mr. Tan Chin Hee,
Mr. Aloysius Seow,
Mr. Rene Piil Pedersen,
Ms. Gina Lee-Wan,
Mr. Carsten Brix Ostenfeldt,
Ms. Katie Men,
Mr. Neil Glenn,
Mr. Lee Keng Mun

Seated (left to right):
Ms. Lisa Teo,
Mr. Patrick Phoon,
Mr. Esben Poulsen

Not in Picture:
Mr. Toshio Kurashiki
(Co-opted 11 April 2014),
Mr. Akihiko Uotani
(Resigned 14 March 2014)



- **Mr Patrick Phoon**, Deputy Managing Director, Evergreen Shipping Agency (Singapore) Pte Ltd, was elected as President.
- **Mr. Esben Poulsson**, Chairman of AVRA International Pte Ltd, was elected as Honorary Secretary.
- **Ms. Lisa Teo**, Executive Director, Corporate Development, Pacific International Lines (Pte) Ltd was elected as Honorary Treasurer.

During the Meeting, the newly elected Council also decided to co-opt the following:

Ordinary Members:

- **Ms. Katie Men**, Managing Director, Iseaco Holdings Pte Ltd
- **Mr. Neil Glenn**, Managing Director, Swire Pacific Offshore Operations Pte Ltd

Associate Members:

- **Ms. Gina Lee-Wan**, Partner, Allen and Gledhill LLP
- **Mr. Lee Keng Mun**, Head of Shipping Asia, HSH Nordbank AG, Singapore Branch
- **Mr. Akihiko Uotani**, Managing Director, Nippon Kaiji Kyokai Singapore Pte Ltd

On 14 March 2014, Mr. Akihiko Uotani resigned from the Council to take up a new posting back in Japan. Noting that it would be appropriate to have a representation from the classification society, the Council agreed to co-opt Mr. Uotani’s successor, Mr. Toshio Kurashiki, Managing Director, Regional Manager of South Asia and Oceania, Nippon Kaiji Kyokai Singapore Pte Ltd, as a Councillor into the SSA Council (2013/2015). Mr Kurashiki’s co-option into the Council took effect from 11 April 2014.

Currently, the composition of the SSA Council (2013/2015) is as follows:

PRESIDENT
Mr. Patrick Phoon , Deputy Managing Director, Evergreen Shipping Agency (Singapore) Pte Ltd
HONORARY SECRETARY, CHAIRMAN OF GENERAL AFFAIRS COMMITTEE
Mr. Esben Poulsson , Chairman, AVRA International Pte Ltd
HONORARY TREASURER AND CHAIRMAN OF FINANCE, INVESTMENT AND AUDIT COMMITTEE
Ms. Lisa Teo , Executive Director, Corporate Development, Pacific International Lines (Pte) Ltd
CHAIRMAN OF INTERNATIONAL COMMITTEE
Mr. Rene Piil Pedersen , Director, Group Public Affairs, Maersk Singapore Pte Ltd
CHAIRMAN OF LEGAL AND INSURANCE COMMITTEE
Ms. Gina Lee-Wan , Partner, Allen and Gledhill LLP
CHAIRMAN OF OFFSHORE SERVICES COMMITTEE
Mr. Neil Glenn , Managing Director, Swire Pacific Offshore Operations (Pte) Ltd
CHAIRMAN OF SERVICES COMMITTEE
Mr. Aloysius Seow , Chief Operating Officer, Ocean Tankers Pte Ltd
CHAIRMAN OF TECHNICAL COMMITTEE
Mr. Carsten Brix Ostenfeldt , Managing Director, Thome Ship Management Pte Ltd
CHAIRMAN OF YEG COMMITTEE
Ms. Katie Men , Managing Director, Iseaco Holdings Pte Ltd
COUNCIL MEMBERS
Mr. Lee Keng Mun , Head of Shipping Asia, HSH Nordbank AG, Singapore Branch
Mr. Toshio Kurashiki , Managing Director, Regional Manager of South Asia and Oceania, Nippon Kaiji Kyokai Singapore Pte Ltd
Mr. Tan Chin Hee , Director, Pacific Carriers Limited

The Council met once every two months. It reviewed the reports of the two administrative committees and six operational committees, and decided on all major policy decisions for the Association.



You can never cross the ocean unless you have the courage to lose sight of the shore.
 ANONYMOUS

Administrative Committees’ Report



GENERAL AFFAIRS COMMITTEE

CHAIRMAN

Mr. Esben Poulsson

(Pictured)

Chairman

Avra Asia Pte Ltd

MEMBER

Ms. Katie Men

Managing Director

Iseaco Holdings Pte Ltd

The General Affairs Committee was headed by the Honorary Secretary, Mr. Esben Poulsson. All matters relating to the Association's public relations, collaterals, social activities and the Secretariat's administrative affairs came under his area of responsibility.

01 MEMBERSHIP

As of 1 June 2014, the Membership of the SSA stood at 473 members, of whom 279 are Ordinary Members, 193 are Associate Members and 1 Individual Member. The Association also has 3 Honorary Members, namely, Mr. Yeo Cheow Tong, Mrs Lim Hwee Hua and Mr. Ong Kok Wah.

The Association welcomed 34 new members into the Association since the last AGM. During the same period, 15 members had resigned.

02 SSA SECRETARIAT



SSA Secretariat

The SSA Secretariat is supported by a staff of 12 which is headed by the Executive Director, Mr. Daniel Tan. Besides the SSA, the staff also provides a range of secretarial support to the Singapore Maritime Employers Federation (SMEF), the Federation of ASEAN Shipowners' Associations (FASA) and the Safe Navigation and Environment Committee of the Asian Shipowners' Forum.

03 CORPORATE COMMUNICATIONS

The Secretariat continues to maintain the SSA website at www.ssa.org.sg, which provides regular updates and information on the Association's latest activities such as seminars, talks, courses and other social events. SSA circulars and press releases are also made available on the website. Recently the website has been revamped to give a modern new look and additional features to service the members.

The Association publishes a quarterly newsletter, "Waves" which is distributed in both electronic and paper formats to all SSA members and the maritime community at large. Over the past year, members and journalists were invited to contribute thought provoking and informative articles on themes of *Strategies in Uncertain Times*, *The Asian Voice in Shipping*, *Maritime Training*, and *Thought Leadership*.

04 SSA 28TH ANNIVERSARY GALA DINNER

The Association's 28th Anniversary Gala Dinner was held on 28 September 2013 at Resorts World Sentosa. The Guest of Honour was Mrs. Josephine Teo, Senior Minister of State for Finance and Transport. Over 1,700 members, guests and associates were in attendance.



Quarterly Newsletter "Waves"



SSA 28th Anniversary Gala Dinner



Cocktails

Despite the difficult times facing the shipping industry, SSA deeply appreciates the generosity of its members who had very kindly sponsored the Association's Gala dinner, cocktail receptions, golf friendly and other events over the past year.



SSA Golf Friendly 2013

05 MEMBERS' NETWORKING SESSIONS

Cocktail Receptions

Besides the Annual Gala Dinner in September, the SSA also organised 3 regular Cocktail Receptions for its members to interact and network – in July 2013 to coincide with its Annual General Meeting, in December 2013 to mark the year-end and in February 2014 to usher in the Lunar New Year.

These receptions were very well-attended by SSA members and representatives from maritime stakeholders and government agencies.



Golf Friendly Event

The Association organised a Golf Friendly Event on 30 October 2013 at the Singapore Island Country Club for members to pit their golfing skills congenially against each other while enjoying a session of networking.

The overall championship went to Mr. Sean Neilan from Wilhelmsen Ships Services (S) Pte Ltd.

These events were very well-attended by SSA members and representatives from maritime stakeholders and government agencies.

06 AWARDS, BURSARIES AND SUPPORTING MANPOWER DEVELOPMENT INITIATIVES

The SSA strongly supports and encourages the education and participation of young people, especially Singaporean school leavers, who have an interest in joining the shipping industry.

For the academic year 2014/2015, the SSA deliberated and agreed to sponsor 3 scholarships under the MaritimeONE scholarship programme. They are:

- I. A \$10,000 scholarship award for an Institute of Technical Education (ITE) graduate who has enrolled for the Singapore Maritime Academy 3 – year Diploma programme in either Nautical Studies or Marine Engineering or Maritime Business; and
- II. Two awards of \$10,000 each for 2 students in their 3rd and 4th year of studies under the Maritime Economics Concentration Programme of the Singapore Management University.

As a measure of the Association's commitment towards training Singaporeans as seafarers, the Association continues to support deserving top graduates of the Singapore Maritime Academy (SMA) maritime diploma courses, namely the Diploma in Marine Engineering, the Diploma in Nautical Studies and the Diploma in Maritime Business, in the form of book vouchers awarded annually.

The Association also lend its full support to the Tripartite Nautical Training Award (TNTA) initiated by the Singapore Maritime Officers' Union (SMOU), Workforce Development Agency (WDA), and the National Trades Union Congress (NTUC) Employment and Employability Institute (e2i) to train Singaporeans as seafaring deck officers to work onboard Singapore ships.

To address the long-term manning needs of the harbour craft sector, SSA also supports and works closely with MPA and other stakeholders to train Singaporeans to serve aboard port limit vessels under the Marine Engineers Special Limits (MESL) and the Deck Officers Special Limits programme (DOSL), which aim to train Singaporeans to serve as marine engineers and deck officers aboard vessels plying within Singapore's special limits.

The Association is very appreciative of SSA members who have provided training berths for the seafaring cadets during their sea-phase training.

07 CORPORATE SOCIAL RESPONSIBILITY

To better the lives and living conditions of the underprivileged and victims of natural disasters, both local and overseas, the Association has made regular donations to various respectable organizations.

To bring aid relief to the victims of the Typhoon Haiyan tragedy, the Association made an appeal to all SSA Members for monetary donations through the Singapore Red Cross Society. The Association raised a total of S\$40,000.



Further donations, both in cash and in kind, were made to the Singapore Children's Society and the Lee Ah Mooi Old Age Home.

STRONG RELATIONS AT HOME AND ABROAD

08 RELATIONS WITH LOCAL BODIES

In its efforts to promote the interests of its Members and to enhance Singapore's competitiveness as an International Maritime Centre, the SSA maintains strong working relationships with various relevant government agencies such as the MPA, the Singapore Customs (SC), the Immigration and Checkpoints Authority (ICA), the Republic of Singapore Navy (RSN), and the Police Coast Guard (PCG).

In addition to conducting regular dialogue sessions to resolve industry-wide shipping problems and to ensure a common understanding of the needs and issues within the industry, SSA is represented on the board, advisory committees and working committees of several government statutory departments. Likewise, some of these government agencies are also invited to participate in several SSA Committees as observers.

On an operational level, the Association continues to work closely with other maritime stakeholders and government agencies to help streamline operations, address technical concerns and rationalise costs, with a view towards maintaining Singapore's competitive edge.

Close working relationships are also maintained with other maritime stakeholders such as the ASMI, SMOU, the Singapore Organisation of Seamen (SOS), the Singapore National Shippers' Council (SNSC), SMA and SMF.

The SSA is also a member of the Singapore Business Federation (SBF) and the Singapore Chinese Chamber of Commerce and Industry (SCCCI).



09 RELATIONS WITH FOREIGN BODIES

The SSA is an active participant and member in regional and international fora.

The SSA participated in the 39th FASA Annual General Meeting in Kuala Lumpur, Malaysia on 22 November 2013 and the 45th FASA Executive Committee Meeting on 19 May 2014. The 45th FASA Executive Committee Meeting was held concurrently with the 23rd Asian Shipowners' Forum (ASF), which was held on 19 to 21 May 2014 in Otsu, Japan.

As a member of FASA, the SSA President Mr Patrick Phoon holds the Chairmanship of the ASF Safe Navigation and Environment Committee (SNEC). The SSA hosted both the 25th and 26th Interim Meetings of the SNEC in Singapore on 25 September 2013 and 21 March 2014 respectively. The SSA also participated in the ASF's Shipping Economics Review Committee, the Seafarers Committee and the Ship Insurance and Liability Committee meetings held during the past year.

Internationally, the SSA is an active member of the International Chamber of Shipping (ICS). Mr. Esben Poulsson, Honorary Secretary of the SSA is also one of the four Vice Chairmen of the ICS. In that capacity, he spoke at the U.K. Hydrographic Office annual Admiralty Chart Distributors conference held in October 2013 in Singapore as well as at the Consultative Shipping Group shipping policy seminar for Governments in March 2014, at Alesund, Norway, on the issue of sustainable shipping. In addition, he also represented the ICS at the OECD International Transport Forum held on 21 to 23 May 2014 in Leipzig, Germany.

Furthermore, on behalf of the SSA, Mr. Poulsson spoke at the Connecticut Maritime Association Shipping Conference held on 18 March 2014, in Stamford, Connecticut, USA to promote Singapore as an International Maritime Centre.

On 20 August 2013, Singapore played host to the International Labour Organization (ILO) as the chosen venue for the official launch of the Maritime Labour Convention (MLC) 2006. Dr Cleopatra Dombia-Henry, Director of International Labour Standards Department, ILO, together with representatives from MPA, SMOU and SSA held a panel discussion on the MLC which was broadcast live from the bridge of the "APL Yangshan". The Association was lead organiser of the event which involved filming onboard 3 ships and involved staff from Neptune Orient Lines Limited and PSA Corporation Limited and some 50 other support staff based across five countries.



Relations with Foreign Bodies



SSA also continues to nurture good working relationships with various international organisations such as the International Maritime Organisation (IMO), the International Association of Independent Tanker Owners (INTERTANKO), the Baltic and International Maritime Council (BIMCO), International Association of Dry Cargo Shipowners (INTERCARGO), the International Group (IG) of P & I Clubs and the International Association of Classification Societies (IACS).

In its ongoing efforts to help safeguard ships and seafarers, the SSA also maintains strong working relationships with the Regional Agreement on Combating Piracy and Armed Robbery Against Ships in Asia (ReCAAP) Information Sharing Centre (ISC) and the multi-national Information Fusion Centre (IFC) based in Singapore.

10 MARITIMEONE

The SSA and its other maritime partners, the MPA, SMF and ASMI, play an active role under the MaritimeONE initiative since its launch in April 2007. The MaritimeONE partnership activities include industry awareness talks, scholarship offers, student outreach events and regular networking events for employers and tertiary students.

In 2013/2014, the SSA spearheaded the Maritime Open House project for upper secondary school students.

The Maritime Open House was held on 26 May 2014 for 286 students. Industry representatives – Capt. Michael P. Elwert, Director, Group Strategy HR and Support of Thome Group of Companies and Mr. Jarrod Ho, Area Sales Manager Offshore and Marine of IHC Asia Pacific Pte Ltd – gave their insights into the vibrant maritime industry and its ample career opportunities. The students also received a guided tour of the PSA port, Jurong and Keppel shipyards, Singapore Maritime Gallery, Port Operations Control Centre and the various locations along the Singapore Maritime Trail.



11 TALKS AND SEMINARS

The Association organises talks and seminars regularly to help keep its members informed and up-to-date with the latest developments in the shipping industry. By inviting distinguished and highly-qualified speakers to share their experiences and expertise, the SSA's talks and seminars help members manage the dynamic, ever-changing nature of the maritime sector.

The talks and seminars that were organised were very well-received as they not only served to update the participants with the current trends and developments in the shipping world, but also offered an opportunity for them to network with the shipping fraternity.



LIST OF FORUMS, TALKS and SEMINARS
June 2013 to June 2014

- 1. MPA-SSA Maritime Forum**
11 Jul 2013 | STI Auditorium, Capital Tower

SPEAKERS
Capt. M Segar
Assistant Chief Executive (Operations), MPA
Mr. Mark Lim
Deputy Director (Shipping) and Deputy Director of Marine, Shipping Division, MPA
Mr. Lim Hock Lye
Assistant Director (Flag State Control), Shipping Division, MPA
Capt. Foong Yee Kuan
Assistant Director (Investigation), Shipping Division, MPA
Mr. Ng Yi Han
Senior Manager (IMC Capability Development), Shipping Division, MPA
Mr. Yao Yikai
Assistant Director (Registry), Shipping Division – MPA
- 2. PwC Breakfast Briefing on Revised Lease Exposure Draft**
24 Jul 2013 | PricewaterhouseCoopers LLP

SPEAKERS
Mr. Chan Voon Hoe
Partner, PwC
Mr. Senthilnathan Sampath
Associate Director, PwC
- 3. SSA Seminar: “Show Me The Money!” – Energy Efficiency in Action**
31 July 2013 | Marina Mandarin Singapore

SPEAKERS
Mr. Luis Benito
Global Strategic Marketing Manager Marine, Lloyd’s Register Marine
Capt. Satnam Singh Kumar
Managing Director, V. Ships (Asia) Group Pte Ltd
Mr. Louis Soh
Regional Service Sales Manager, Rolls-Royce Singapore Pte Ltd
Mr. Noël Jelsma
Regional Director Asia Pacific, Eniram Singapore
- 4. SSA Shipping Conference “Strategies in Uncertain Times”**
26 – 27 Sept 2013 | Marina Mandarin Singapore

KEYNOTE SPEAKER
Mr. Ong Keng Yong
H.E. High Commissioner, High Commission of Singapore in Malaysia

CONFERENCE CHAIRMAN
Mr. Esben Poulsen
Honorary Secretary of SSA, Vice Chairman of ICS and Chairman of AVRA International Pte Ltd

And a list of 20 distinguished speakers
- 5. Briefing on Changes to New US Sanctions on Iran**
24 Feb 2014 | STI Auditorium, Capital Tower

SPEAKERS
Ms. Riane Harper
Iran Sanctions Team Head, Office of Economic Sanctions Policy and Implementation, Bureau of Economic and Business Affairs, U.S. Department of State
Mr. Edward Fishman
Lead Officer (East Asia and Pacific), U.S. Department of State
Ms. Rachel Vaughan
Sanctions Policy Advisor, Office of Foreign Assets Control, U.S. Department of the Treasury
Mr. Chris Metcalf
Partner, Clyde & Co Clasis Singapore Pte Ltd



CHAIRMAN
Ms. Lisa Teo
(Pictured)
Executive Director, Corporate Development
Pacific International Lines (Pte) Ltd

MEMBER
Mr. Tan Chin Hee
Executive Director
Pacific Carriers Limited

The Honorary Treasurer Ms. Lisa Teo, Executive Director (Corporate Development) of Pacific International Lines (Pte) Ltd, led the Finance, Investment and Audit Committee, which oversees all matters pertaining to the Association’s finances, investments, accounts audit and surplus funds of the Association.

Based on the Auditor’s report on the Accounts of the Association for the financial year ended 31 December 2013, the Association remains financially strong with an accumulated fund.

> PLEASE REFER TO SSA FINANCIAL STATEMENTS FOR FURTHER DETAILS

*A great leader's courage to fulfill
his vision comes from passion,
not position.*

JOHN MAXWELL

Operational Committees' Report

INTERNATIONAL COMMITTEE



CHAIRMAN

Mr. Rene Piil Pedersen

(Pictured)

Director, Group Public Affairs
Maersk Singapore Pte Ltd

VICE-CHAIRMEN

Mr. Thomas Preben Hansen

Chief Executive Officer
Rickmers Trust Management Pte Ltd

Mr. Ng Kwang Chiau

Senior Vice President
Ocean Tankers (Pte) Ltd

MEMBERS

Ms. Shu Lim

Group Public Affairs Adviser
A P Moller Singapore Pte Ltd

Capt. R. Janardhanan

General Manager
Anglo-Eastern Shipmanagement
(Singapore) Pte Ltd

Mr. Seah Boon Chong

Director, Sales
APL Co Pte Ltd

Ms. Evelyn Lim

Tax Director
BDO LLP

Mr. Arvind Mohan

Managing Director
Bibby Ship Management
(Singapore) Pte Ltd

Mr. Matthew Stoney

GM BP Maritime Services
BP Singapore Pte Ltd

Capt. Vibhas Garg

Vice President, Head of Fleets
BW Maritime Pte Ltd

Mr. Michael Obling

Director
D'Amico Shipping Singapore Pte Ltd

Mr. Tony Linden

Business Development Director
Det Norske Veritas Pte Ltd

Capt. Rahul Choudhuri

Regional Manager
DNV Petroleum Services Pte Ltd

Capt. Anil Singh

Director
Eastern Pacific Shipping Pte Ltd

Ms. Kelly Vouvoussiras

Legal Director
Hill Dickinson LLP

Mr. Lim Teck Cheng

Chief Executive
Hong Lam Marine Pte Ltd

Mr. Pang Hoi Onn

General Manager
IMC Shipping Co Pte Ltd

Capt. Gurpreet Singh

Bhullar
General Manager (Sales)
Inchcape Shipping Services
(S) Pte Ltd

Mr. Ganesa Pillai Natarajan

Country Manager
Indian Register Of Shipping

Mr. Lakhbir Singh

Group Commercial Director
& Country Mgr
Jardine Shipping Agencies

Mr. Ng Ee Ping

General Manager
Kontiki Shipping Pte Ltd

Mr. Subhangshu Dutt

Executive Director
Krishnapatnam Port Pte Ltd

Mr. Eric von Livonius

Director of Crewing
Maersk Tankers Singapore Pte Ltd

Mr. Nicholas F. Fisher

Chief Executive Officer
Masterbulk Pte Ltd

Mr. Christopher Kirton

Managing Director
Norstar Ship Management
Pte Ltd

Capt. George Edmund

Assistant General Manager
Pacific International Lines
(Pte) Ltd

Ms. Elaine Ng

Partner
PricewaterhouseCoopers
Services LLP

Mr. George P. Kynigos

Partner/Director
Safe Ship Likyan Management
Singapore Pte Ltd

Mr. Francis Goh

Managing Director
Sea Consortium Pte Ltd

Mr. Divay Goel

Head of Investments
Siva Ships Intl Pte Ltd

Mr. Ian Offland

Fleet Operations Director
Swire Pacific Offshore Operations
(Pte) Ltd

Mr. Sanjeev Namath

Head, New Projects
Synergy Marine Pte Ltd

Mr Scott Woodward

Director
Toll Logistics (Asia) Limited

Mr. Colin Jarraw

Partner
Virtus Law LLP

Councillor Mr. Rene Piil Pedersen from Maersk Singapore Pte. Ltd is the Chairman of the International Committee.

A summary of the main issues that were addressed by the Committee during the period in review is as follows:

ENHANCING COMPETITIVENESS OF THE SINGAPORE FLAG

The Committee identified various measures by which Singapore could further enhance the competitiveness of Singapore's maritime sector – as these measures would benefit the Singapore shipping industry in general, and SSA member companies in particular, the Committee agreed that SSA should work with the relevant stakeholders to promote the adoption of these measures.

Among the measures identified by the Committee were the review and development of a strong network of Double Taxation Agreements (DTA) with key emerging markets and the promotion of trade liberalisation.

Whilst the Committee acknowledged that promotion of such measures was a long-term project for SSA, it was agreed that the Committee could begin by laying the groundwork. To this end, the Committee is

currently working on a gap analysis on Singapore's Double Taxation Agreements (DTA) for submission to the relevant governmental stakeholders for their review.

SANCTIONS

The Committee kept close watch on developments relating to sanction regimes implemented by such parties as the United States, the European Union and the United Nations.

In this regard, the Committee took note of the recent amendments to US sanctions against the Islamic Republic of Iran, following diplomatic negotiations at the end of 2013.

In particular, the Committee noted that the majority of suspensions apply to the sanctions related to Iran's petrochemical exports and to its imports of goods and services for its automotive manufacturing industry, that the suspensions are only applicable for a defined period of six months from 20 January to 20 July 2014, and that this period may or may not be renewed.

The Committee will continue to monitor the developments relating to the various sanction regimes affecting international shipping.



CHAIRMAN

Mr. Aloysius Seow

(Pictured)

Chief Operating Officer
Ocean Tankers (Pte) Ltd

VICE-CHAIRMAN

Mr. Kek Beng

Director, Operations
MOL (Singapore) Pte Ltd

MEMBERS

Capt. Raveendran P

Director, Operations
APL Co Pte Ltd

Mr. Glen Barrett

Regional Voyage
Operations Manager
BP Singapore Pte Ltd

Dr. Khorshed Alam

Vice President & Regional Manager
Germanischer Lloyd (S) Pte Ltd

Mr. Goon Ghen Cheit

Fleet Manager
Hong Lam Marine Pte Ltd

Capt. Deepak Khanchandani

Manager (Singapore Cruise Centre)
Inchcape Shipping Services
(S) Pte Ltd

Mr. Desmond Lim

General Manager (Operations)
Jardine Shipping Agencies

Mr. Lim Sim Keat

Senior Vice President
Jurong Port Pte Ltd

Mr. Charles Simon

Operations Manager
KPI Bridge Oil Singapore Pte Ltd

Mr. Cheah Aun Aun

Marine Operations Manager
Lloyd's Register Asia

Mr. Ronnie See

Director
NYK Group South Asia Pte Ltd

Mr. Ang Kok Kiang

General Manager, Agency & Sales
Pacific International Lines (Pte) Ltd

Capt. Tan Kar Sin

Deputy Claims Director
Pandisea Pte Ltd

Mr. Eddy Ng

Head of Container Operations
PSA Corporation Limited

Mr. Peter Chew Cheng Ming

Managing Director
PSA Marine (Pte) Ltd

Capt. Mujeeb Ansari

Project Manager
Resolve Salvage & Fire
(Asia) Pte Ltd

Capt. Kumar Anil

Senior Manager
STET Maritime Pte Ltd

Mr. Rohit Banta

General Manager
Synergy Marine Pte Ltd

Mr. Mike Yeo

GM Marine Operations
Toll Logistics (Asia) Limited

Mr. Frankie Tan Sui Yan

Director/General Manager
Wallem Shipping (S) Pte Ltd

Chaired by Councillor Mr. Aloysius Seow, Chief Operating Officer of Ocean Tankers Pte Ltd, the Services Committee oversees the activities of the Bunkering, Cruise, Ship Operations and Port Services and Training and Development Sub-Committees.

BUNKERING SUB-COMMITTEE

Chaired by Mr. Khorshed Alam from Germanischer Lloyd (S) Pte Ltd, the Bunkering Sub-Committee works closely with the MPA to enhance the development of the bunkering industry in Singapore.

CHAIRMAN
Dr. Khorshed Alam
Vice President & Regional Manager
Germanischer Lloyd (S) Pte Ltd

VICE-CHAIRMAN
Capt. SK Singam
Sr. Crew Manager
Stellar Shipmanagement Services Pte Ltd

MEMBERS
Mr. Nazri Bakar
Operations Manager
Bomin Bunker Oil Pte Ltd
Mr. Rahul Singhal
Ship Operator
BP Singapore Pte Ltd
Mr. Vijay Saul
Senior Voyage Manager
Chevron Asia Pacific Shipping Pte Ltd
Mr. Badarudin Bin Amat
Operations Manager
Consort Bunkers Pte Ltd
Capt Mittra Neeraj
Manager Operations
Eastern Pacific Shipping Pte Ltd
Ms. Jenny Liaw
Manager (Bunkers)
Equatorial Marine Fuel Management Services Pte Ltd
Capt. Mohammad Ahsanul Haq Khan
Fleet Manager/Harbour
Hong Lam Marine Pte Ltd
Mr. Benson Sim
Senior Operations Manager
Inchcape Shipping Services (S) Pte Ltd
Mr. Mohd Yunos s/o Haniffa
Head - Port Agency Operations
Jardine Shipping Agencies
Capt. Syed Borhan
Marine Manager (DPA & CSO)
JR Orion Services Pte Ltd
Mr. Charles Simon
Operations Manager
KPI Bridge Oil Singapore Pte Ltd
Mr. Alex Tang
FOBAS, Regional Manager
Lloyd's Register Asia
Mr. Umesh Vinay Shinde
GM, Technical Operation
Maersk Tankers Singapore Pte Ltd
Mr. Thiang Cheong Sheng
Vice President
Ocean Tankers (Pte) Ltd

Mr. Linus Lee
Managing Director
OHC Shipmanagement Pte Ltd
Capt. Yoon Peng Kwan
Deputy GM, Fleet Division
Pacific International Lines (Pte) Ltd
Capt. Tan Kar Sin
Deputy Claims Director
Pandisea Pte Ltd
Mr. Pai Kheng Hian
General Manager
Sentek Marine & Trading Pte Ltd
Mr. Paul Yong
Trading Operator
Shell Eastern Trading (Pte) Ltd
Mr. Desmond Chong
General Manager
Sinanju Marine Services Pte Ltd
Capt. Han Aik Juan
Operations Manager
Wilhelmsen Ships Service (S) Pte Ltd



SINGAPORE STANDARD FOR MASS FLOW METERS (MFM)

In February 2014, as part of its ongoing discussions on the mandatory use of Mass Flow Meters (MFMs) for bunker tankers operating in the Port of Singapore, the Association conducted a survey amongst its Members.

The feedback was then used to formulate a SSA Position during the Sub-Committee's active participation in discussions with the relevant stakeholders.

In this regard, the Sub-Committee was pleased to note that, at the Bunkering Symposium held during the Singapore Maritime Week in April 2014, MPA had taken industry's feedback into account when it was announced that the mandatory use of MFM on bunker tankers carrying marine fuel oil will only take effect from 1 January 2017 onwards.

The Sub-Committee will continue to actively engage the relevant stakeholders in addressing any issues that may arise from the use of MFMs.

BUNKERING IN SINGAPORE

The Association continues to work closely with MPA to further develop and enhance the bunkering industry in the Port of Singapore. The number of bunker disputes was well under control. Last year, there were only 39 disputes out of 38,614 vessels bunkered

In its efforts to improve the professionalism and high standard of bunkering in Singapore, SSA sought representation in the SPRING Singapore Working Groups for the Review of the Singapore Standard for Quality Management for Bunker Supply Chain (QMBS) (SS524:2006) and the Singapore Standard Code of Practice for Bunkering (SS600:2008). The review has resulted in further revisions to the two Standards. The revisions of these documents have now completed and are opened for public comments until 31 July 2014.

Summary of Bunker Operations in Singapore

	2009	2010	2011	2012	2013
NO. OF QUANTITY DISPUTES	21	27	30	49	36
NO. OF QUALITY DISPUTES	3	2	1	4	3
OTHERS	1	-	1	0	0
TOTAL NO. OF DISPUTES	23	29	32	53	39
NO. OF VESSELS BUNKERED IN THE PORT*	32,760	35,572	37,753	38,082	38,614
NO. OF DISPUTES AS A % OF VESSELS BUNKERED	0.08%	0.08%	0.08%	0.14%	0.10%

* MPA Port Statistics

CRUISE SUB-COMMITTEE

Chaired by Mr. Frankie Tan of Wallem Shipping (S) Pte Ltd, the Cruise Sub-Committee works closely with the MPA, the ICA, the Singapore Tourism Board (STB) and other stakeholders to develop and enhance Singapore's cruise industry.



CHAIRMAN
Mr. Frankie Tan Sui Yan
Director/General Manager
Wallem Shipping (S) Pte Ltd

VICE-CHAIRMAN
Mr. Steven Ang
Assistant Vice President
Star Cruise Pte Ltd

MEMBERS
Mr. Per-Arne Waloen
Principal Consultant
Det Norske Veritas Pte Ltd
Mr. Ron Gunawardana
Supervisor
GAC (Singapore) Pte Ltd
Mr. Law Fook Wah
Operations Manager
Inchcape Shipping Services (S) Pte Ltd
Mr Yeong Kwon Wah
Operations Manager
Mediterranean Shipping Company S E A (S) Pte Ltd
Mr. Kek Beng
Director, Operations
MOL (Singapore) Pte Ltd
Capt. Foo See Poh
General Manager
NYK Group South Asia Pte Ltd
Ms. Norma de la Fuente
Head of Mk & BD
SATS-Creuers Cruise Services Pte Ltd
Ms. Christina Siaw
CEO
Singapore Cruise Centre Pte Ltd
Mr. Dennis Lim
Operations Manager
Tailwind Shipping Pte Ltd
Mr. Keith Lai
Executive Director
Universal Shipmanagement Pte Ltd
Mr. Alvin Chan
Operation Executive
Wilhelmsen Ships Service (S) Pte Ltd

The Sub-Committee addressed operational issues of concern raised by port agents and terminal operators and continued to work closely with all the relevant stakeholders to ensure the efficient utilization of berths, smooth documentation and operational processes in Singapore to cope with the increasing volume of international cruises calling at Singapore.





SHIP OPERATIONS AND PORT SERVICES SUB-COMMITTEE

The Ship Operations and Port Services Sub-Committee is chaired by Mr. Kek Beng of MOL (Singapore) Pte Ltd. The Sub-Committee works closely with the MPA, the ICA, terminal operators and other service providers to overcome any problems associated with ship operations and port services in Singapore.

CHAIRMAN

Mr. Kek Beng
Director, Operation
MOL (Singapore) Pte Ltd

VICE-CHAIRMEN

Capt. Han Aik Juan
Operation Manager
Wilhelmsen Ships Service (S) Pte Ltd
Capt. Foo See Poh
General Manager
NYK Group South Asia Pte Ltd

MEMBERS

Mr. Lim Kian Hua
Manager, Marine Ops
APL Co Pte Ltd
Mr. Ray Chen
Assistant Manager - Port Agency Operations
Ben Line Agencies (Singapore) Pte Ltd
Capt. Shashank Jahagirdar
Marine / HSE Manager
Bibby Ship Management (Singapore) Pte Ltd
Ms. Joyce Goh
General Manager
Bintang Mas Shipping Pte Ltd
Capt. Rajeev Kumar
Operations Superintendent
BP Singapore Pte Ltd
Mr. Chia Thiam Chye
Executive Director
ECL (Singapore) Pte Ltd
Capt. Edwin Wong
Business Manager
GAC (Singapore) Pte Ltd
Mr. Loh Ngiap Hoe
Director
Hiap Woon Shipping (S) Pte Ltd
Mr. Andrew Gray
Partner
Hill Dickinson LLP
Mr. Tareq Mohammad Atiqur Rashid
Fleet Manager, Ocean
Hong Lam Marine Pte Ltd

Mr. Law Fook Wah

Senior Operations Manager
Inchcape Shipping Services (S) Pte Ltd

Mr. Desmond Lim

General Manager (Operations)
Jardine Shipping Agencies

Mr. Eugene Seah

Vice President-Operations
Jurong Port Pte Ltd

Mr. Amaan Khan

Senior Marketing Executive
Keppel Smit Towage Pte Ltd

Mr. Brian Lim

Business Development Manager
Marina Offshore Pte Ltd

Mr. Tord Saele

Operations Manager
Odfjell Asia II Pte Ltd

Capt. Rajesh Raman

Deputy Director, Special Services
Pandisea Pte Ltd

Capt. Md Jafar Ullah Khan

Manager, Ship Management/Agency
Pan-United Shipping Pte Ltd

Mr. Philbert Chua

Vice President (Container Terminals 2)
PSA Corporation Limited

Mr. Roger Teo Soon Huat

Head (Pilotage)
PSA Marine (Pte) Ltd

Mr. Anuj Sahai

Managing Director
Resolve Salvage & Fire (Asia) Pte Ltd

Mr. Mukesh Kumar

Operations Manager
Svitzer Asia Pte Ltd

ONGOING MPA/SSA MEETINGS ON OPERATIONAL MATTERS

As part of its on-going efforts to engage the MPA on matters concerning the Singapore's maritime industry, SSA continues to conduct meeting with MPA every quarter to discuss issues relating to ship operations and port services in the Port of Singapore.

PORT DUES

MPA held close consultations with the Sub-Committee on simplifying and streamlining its port dues structure. Under the revised port dues structure which took effect from 1 July 2013, up to 83% of vessel calls were expected to pay lower port dues, or an expected savings of about S\$11 million annually to the shipping community.

EXECUTIVE DEVELOPMENT PROGRAMME

The SSA currently runs 15 short courses under its Executive Development Programme for the benefit of member companies and the local shipping industry at large. They are namely:

- Introduction to Shipping
- Principles of Shipping Operations and Practices
- Principles of Shipping Documentations and Practices
- Intermediate Course on Shipping Documentation - Bills of Lading
- Understanding Import/Export Techniques and Documentation
- Principles of Shipbroking and Chartering
- Shipping Law and Disputes
- Compliance of the IMDG Code for Transport of Dangerous Goods
- Container Management
- Marine Insurance
- Effective Written Communication in the Shipping Industry
- Basic Course on the Code of Practice for Bunkering (SS600:2008)
- Intermediate Course on the Code of Practice for Bunkering (SS600:2008 Chapter 1 – for Cargo Officers)
- Maritime HR Management
- Maritime Labour Convention 2006 - The Concise Perspective



In 2013, a total of 623 people attended courses offered by the SSA.

Eligible participants were able to benefit from Maritime Cluster Fund training grants of 70% for most courses. Those who attended SSA Bunkering courses enjoyed a 90% grant, whereas those who attended “Effective Written Communication in the Shipping Industry” and “Understanding Import/Export Techniques and Documentation” courses were supported by the Workforce Development Agency (WDA) Skills Development Fund of \$2.00 per course hour.



TECHNICAL COMMITTEE



CHAIRMAN

Mr. Carsten Brix Ostenfeldt
(Pictured)
Chief Executive Officer
Thome Ship Management Pte Ltd

VICE-CHAIRMAN

Capt. Tey Yoh Huat

MEMBERS

Capt. Arpan Prasad
Marine Assurance
A P Moller Singapore Pte Ltd

Capt. Surendra Dutt
Managing Director
Anglo-Eastern Shipmanagement
(Singapore) Pte Ltd

Mr. Shaj U Thayil
VP, Technical Services &
Shipmanagement
APL Co Pte Ltd

Mr. Arvind Mohan
Managing Director
Bibby Ship Management
(Singapore) Pte Ltd

Mr. Milind Joshi
Engineer Superintendent
BP Singapore Pte Ltd

Mr. Kapil Berry
Project Manager
BW Maritime Pte Ltd

Mr. Geir Fuglerud
Business Development Manager
Det Norske Veritas Pte Ltd

Capt. Rahul Choudhuri
Regional Manager
DNV Petroleum Services Pte Ltd

Capt. Soh Wikki
Regional Manager APAC
Eniram Singapore Pte Ltd

Dr. Khorshed Alam
Vice President & Regional Manager
Germanischer Lloyd (S) Pte Ltd

Mr. Andrew Gray
Partner
Hill Dickinson LLP

Mr. Kenneth Kee
Technical Advisor
Hong Lam Marine Pte Ltd

Capt. Gurpreet Singh Bhullar
General Manager (Sales)
Inchcape Shipping Services (S)
Pte Ltd

Mr. Ganesa Pillai Natarajan
Country Manager
Indian Register Of Shipping

Mr. Goh Lam Bee
Marine Client Business Manager
Lloyd's Register Asia

Mr. Avinash Kadam
Director of Technical Operations
Maersk Tankers Singapore Pte Ltd

Mr. Sanjeev Samel
VP, Technical & Maritime Operations
Masterbulk Pte Ltd

Capt. George M. Solomon
Director, Global Security and
Environment
Neptune Orient Lines Limited

Mr. Christopher Kirton
Managing Director
Norstar Ship Management Pte Ltd

Mr. Teh Eng Hua
Vice President
Ocean Tankers (Pte) Ltd

Capt. Praveen Bajaj
Marine Manager
OSM Ship Management Pte Ltd

Mr. Lim Tau Kok
Director
Pacific Carriers Limited

Capt. R.S. Minhas
General Manager, Fleet Division
Pacific International Lines (Pte) Ltd

Capt. Ajit Karande
Deputy Director, Technical Service
Pandisea Pte Ltd

Mr. Anuj Sahai
Managing Director
Resolve Salvage & Fire (Asia) Pte Ltd

Mr. Rakesh Lamba
Vice President, Technical &
Operations
Samco Shipholding Pte Ltd

Capt. Kunal Pathak
Survey and Loss Prevention
Manager
Seasia P&I Services Pte Ltd

Mr. Andy Tan
General Manager
STET Maritime Pte Ltd

Mr. Sanjeev Namath
Head, New Projects
Synergy Marine Pte Ltd

Mr. Martin Cresswell
Fleet Director
The China Navigation Company
Pte Ltd

Capt. Yves Vandeborn
Senior Surveyor
The Standard Club Asia Ltd

Capt. Anuj Velankar
Loss Prevention Advisor
Thomas Miller (South East Asia)
Pte Ltd

Mr. Sajeev Thousath
Senior Manager, Engineering
Toll Logistics (Asia) Limited

Mr. Naresh Chand
Executive Director
United Ocean Ship Management
Pte Ltd



The Technical Committee is chaired by Councillor Mr. Carsten Brix Ostenfeldt from Thome Ship Management Pte Ltd. Besides the Maritime Safety and Security Sub-Committee, Mr. Ostenfeldt has two newly-formed Sub-Committees under his supervision – Environmental Sub-Committee and the Operations, Training and Manning Sub-Committee. The roles of the Sub-Committees would follow the model adopted by the International Maritime Organisation (IMO). In addition, a Tankers Panel, which is mainly a correspondence group, has also been formed to replace the previous Tankers Sub-Committee.

A summary of the main issues which have been discussed at the Committee and Sub-Committees are as provided below:

BALLAST WATER MANAGEMENT (BWM) CONVENTION

The BWM will enter into force after 30 countries representing 35% of the world's tonnage ratify the Convention. As of 30 March 2014, 38 States representing 30.38% of world shipping tonnage have ratified the Convention.

In response to increasing interest in the Convention, the Committee agreed to review its position vis-à-vis the BWM Convention, taking into account the latest developments (i.e. the number of IMO Type-Approved systems in the market and the sampling and analysis guidelines), as well as the financial implications to the Singapore shipping industry if the Convention were to be ratified.

Based on the outcome of the review, the Technical Committee maintained that SSA should continue to maintain its position that Singapore should not ratify the Convention unless the tonnage and state requirements for entry into force have already been met.

MONITORING, REPORTING AND VERIFICATION (MRV)

The Committee noted that at MEPC 65, there was a proposal to establish a mandatory attained efficiency standards using a metric based on fuel consumption that measured 'energy efficiency' in terms of joules of energy and hours of operation as well as to establish a phased approach of data collection.

Taking into account input from the Environmental Sub-Committee, the Committee agreed that any requirements to establish a global system for monitoring and reporting of fuel consumption for the international shipping sector must be agreed upon at the IMO level. The Committee expressed concerns that implementation of such mechanism would be used for the eventual development of any specific Market Based Measures, or the mandatory application of energy efficiency improvement measures or indexing for exiting ships.

The Committee will continue to monitor developments relating to MRV regimes.

ENVIRONMENTAL SUB-COMMITTEE

Chaired by Capt. Tey Yoh Huat, the mission of the newly-formed Environmental Sub-Committee will be to better address the growing environmental concerns and regulations facing the industry.

As such, the Sub-Committee considered matters relating to the prevention and control of pollution from ships such as the Ballast Water Management Convention, Ship Recycling and Greenhouse Gas Emission among many others, and advised the Technical Committee accordingly.

CHAIRMAN
Capt. Tey Yoh Huat

MEMBERS
Mr. AK Seah
Director
American Bureau of Shipping
Mr. Orson Lobo
Technical Director
Anglo-Eastern Shipmanagement (Singapore) Pte Ltd
Mr. Christian Ott
Vice President
Assuranceforeningen Skuld (Gjensidig) Singapore Branch
Capt. Shashank Jahagirdar
Marine / HSE Manager
Bibby Ship Management (Singapore) Pte Ltd
Mr. Iftekhar Alam Khan
Assistant Manager, SQST
Hong Lam Marine Pte Ltd
Mr. Ganesa Pillai Natarajan
Country Manager
Indian Register Of Shipping
Mr. Douglas Raitt
FOBAS, Manager
Lloyd’s Register Asia
Mr. Peter Ryan
Associate Director
London Offshore Consultants Pte Ltd
Mr. Sanjeev Samel
VP, Technical & Maritime Operations
Masterbulk Pte Ltd
Capt. Azhar Aslam
Marine Superintendent
Pacific Carriers Limited
Capt. Ajit Karande
Deputy Director, Technical Service
Pandisea Pte Ltd
Mr. Rakesh Lamba
Vice President, Technical & Operations
Samco Shipholding Pte Ltd
Capt. Kunal Pathak
Survey and Loss Prevention Manager
Seasia P&I Services Pte Ltd
Mr. Thomas Yan
COO
Spica Services (S) Pte Ltd
Mr. Sanjeev Namath
Head, New Projects
Synergy Marine Pte Ltd
Mr. Srinath Medepalli
Regional Business Dev’t Manager, ASIA
Wilhelmsen Ship Management Singapore Pte Ltd

MARITIME SAFETY AND SECURITY SUB-COMMITTEE

The Maritime Security Sub-Committee was restructured for the 2013/2015 term to look into matters affecting maritime safety, in addition to the maritime security issues that were previously discussed by the Sub-Committee.

CHAIRMAN
Capt. George M. Solomon
Director, Global Security and Environment
Neptune Orient Lines Limited

VICE-CHAIRMEN
Capt. Edward Abban
Manager, Quality, Safety & Security Dept. (Fleet Division)
Pacific International Lines (Pte) Ltd
Capt. Geoff Pearson
Global Head Security
BW Maritime Pte Ltd

MEMBERS
Mr. Eugene Low
Divisional Manager - MSC
American Bureau of Shipping
Capt. Ravindra Singh
Senior Superintendent
Anglo-Eastern Shipmanagement (Singapore) Pte Ltd
Capt. Shashank Jahagirdar
Marine / HSE Manager
Bibby Ship Management (Singapore) Pte Ltd
Mr. Patrick Chua
Security & ER Advisor
BP Singapore Pte Ltd
Mr. Ang Eng Cheow
Head of Section
Det Norske Veritas Pte Ltd
Mr. Andrew Gray
Partner
Hill Dickinson LLP
Mr. Dominic Johnson
Partner
Holman Fenwick Willan Singapore LLP

Mr. Siva S/O Shanmugam
Manager, SQST
Hong Lam Marine Pte Ltd
Mr. Ganesa Pillai Natarajan
Country Manager
Indian Register Of Shipping
Mr. David Cheong
Marine Mgmt System Manager
Lloyd’s Register Asia
Mr. Rutger Bierman
Deputy Managing Director
London Offshore Consultants Pte Ltd
Mr. Arpan Prasad
Deputy DPA
Maersk Singapore Pte Ltd
Mr. Vasishtha Tandan
Manager, CBA, HR
Maersk Tankers Singapore Pte Ltd
Mr. Navin Bhalla
Snr Manager, Safety & Marine Operations
Masterbulk Pte Ltd
Capt. Siddartha Mathur
Marine Risk & Quality Manager
Norstar Ship Management Pte Ltd
Capt. Praveen Bajaj
Marine Manager
OSM Ship Management Pte Ltd

Mr. Kuet Ee Yoon
Deputy General Manager (Organisation Development)
Pacific Radiance Ltd
Ms. Victoria Mc Farlane
Paralegal, Asst Manager Claims & Admin
Pandisea Pte Ltd
Mr. Chu Kian Ann
Manager, Coastal
Pan-United Shipping Pte Ltd
Capt. Kunal Pathak
Survey and Loss Prevention Manager
Seasia P&I Services Pte Ltd
Mr. Andy Tan
General Manager
STET Maritime Pte Ltd
Mr. Pierre Deletaille
Fleet Safety Manager
Swire Pacific Offshore Operations (Pte) Ltd
Capt. Sairaj Mulladh
Head, QHS & Ops
Synergy Marine Pte Ltd
Mr. Stuart Jones
General Manager Fleet
The China Navigation Company Pte Ltd

Chaired by Capt. George Solomon of Neptune Orient Lines Ltd, the new Maritime Safety and Security Sub-Committee will work closely with the MPA, the ReCAAP Information Sharing Centre (ISC), the Republic of Singapore Navy (RSN) and other relevant stakeholders to discuss proposed measures and submissions concerning maritime safety and security, and to make appropriate recommendations, including practical measures, to improve the safety and security arrangements for ships.

Taking note of the statistical and situational reports from the International Maritime Bureau (IMB), the Sub-Committee was pleased to note that pirate attacks and ship hijacks by Somali pirates in the Gulf of Aden and Indian Ocean reduced substantially. It, however, raised serious concern at the increasing reports of violent attacks on ships in the waters off West Africa, especially in Gulf of Guinea.



In an effort to address the piracy issue at the Gulf of Guinea, the Sub-Committee recommended that the Association write to the Nigerian High Commission, Singapore, to raise the shipowners’ concerns on the piracy issue in the Gulf of Guinea.

In the Asia region, the Sub-Committee closely monitors, through the situational reports from the ReCAAP ISC, incidents of piracy and armed robbery in the Straits of Malacca and Singapore, ports and anchorages in the region, and the South China Sea.

On the safety aspect, the Sub-Committee discussed matters regarding safety of navigation in the Straits of Malacca and Singapore and in Singapore waters. The Sub-Committee also shared best practices and discussed operational safety measures for seafarers working on board ship, as well as technical guidelines for granting places of refuge to vessels in distress.

OPERATIONS, TRAINING AND MANNING SUB-COMMITTEE

Another new Sub-Committee formed under the Technical Committee was the Operations, Training and Manning Sub-Committee. The Sub-Committee is chaired by Capt. Anuj Sahai from Resolve Salvage and Fire (Asia) Pte Ltd and aims to better address the operational, training and manning issues that may arise from international regulations, in particular, STCW and MLC.

CHAIRMAN
Mr. Anuj Sahai
Managing Director
Resolve Salvage & Fire (Asia) Pte Ltd

VICE-CHAIRMAN
Capt. Gurpreet Singh Bhullar
General Manager (Sales)
Inchcape Shipping Services (S) Pte Ltd

MEMBERS
Mr. Ajit Warty
Asst. Ops Manager
Anglo-Eastern Shipmanagement (Singapore) Pte Ltd
Capt. Shashank Jahagirdar
Marine / HSE Manager
Bibby Ship Management (Singapore) Pte Ltd
Mr. Tay Ket An
Assistant to Director
Hong Lam Marine Pte Ltd
Mr. Alexander Pere
Sr Marine Consultant
London Offshore Consultants Pte Ltd
Mr. Amit Agarwal
CSR Manager - Marine HR
Maersk Singapore Pte Ltd
Mr. Rajeev Pratap Singh
Head of Planning, Audit & Quality
Maersk Tankers Singapore Pte Ltd

Mr. Kuet Ee Yoon

Deputy General Manager (Organisation Development)

Pacific Radiance Ltd

Capt. Tan Kar Sin

Deputy Claims Director

Pandisea Pte Ltd

Capt. Thomas Wan

Executive - Quality

Pan-United Shipping Pte Ltd

Mr. Chandra Sekhar

Hydro Manager

STET Maritime Pte Ltd

Capt. Sairaj Mulladh

Head, QHS & Ops

Synergy Marine Pte Ltd

Mr. Chua Kim Yong

General Manager/SPSM

The China Navigation Company Pte Ltd

Mr. Henrik Bisbo

Head of Tanker Crewing Operations

Thome Ship Management Pte Ltd

**TANKERS PANEL**

The Tankers Panel, chaired by Capt. Surendra Dutt from Anglo-Eastern is a correspondence group which discusses issues arising from IMO or any government agencies, and relating to or are relevant to the tankers industry. The Panel will only meet when needed e.g. to unify opinions or views, or to finalise a position paper on a particular subject.

CHAIRMAN**Capt. Surendra Dutt**

Managing Director

Anglo-Eastern Shipmanagement (Singapore) Pte Ltd

MEMBERS**Mr. Bobby Khoo**

Head, Fleet of Operations

AET Tankers Pte Ltd

Capt. Shashank Jahagirdar

Marine / HSE Manager

Bibby Ship Management (Singapore) Pte Ltd

Mr. Remesh Babu

Marine Superintendent

BP Singapore Pte Ltd

Capt. Vibhas Garg

Vice President, Head of Fleets

BW Maritime Pte Ltd

Mr. Naufal Ashraff

Business Development Manager Asia Pacific

Det Norske Veritas Pte Ltd

Capt. Nadim Prasad

General Manager Operations

Eastern Pacific Shipping Pte Ltd

Mr. Brijesh Tewari

Marine Consultancy Services Manager

Lloyd's Register Asia

Capt. Rajneesh Rana

Regional Vetting & Marine Ops Manager

Maersk Tankers Singapore Pte Ltd

Capt. Siddartha Mathur

Marine Risk & Quality Manager

Norstar Ship Management Pte Ltd

Mr. Johnny Wong

Manager - Technical

Ocean Tankers (Pte) Ltd

Capt. J. Natarajan

Marine Manager

OMC Shipping Pte Ltd

Mr. Dinesh Pradhan

Marine Operations Director

Teekay Navion Offshore Loading Pte Ltd

LEGAL & INSURANCE COMMITTEE**CHAIRMAN****Ms. Gina Lee-Wan***(Pictured)*

Partner

Allen & Gledhill LLP

VICE-CHAIRMAN**Mr. James Brosnan**

General Manager, Insurance

BW Maritime Pte Ltd

MEMBERS**Mr. Kenny Yap**

Partner

Allen & Gledhill LLP

Capt. Abner Carvalho

Operations Superintendent

Anglo-Eastern Shipmanagement

(Singapore) Pte Ltd

Mr. Nicholas March

Head of Marine

Aon Singapore Pte Ltd

Mr. Cedric Hu

Senior

BDO LLP

Mr. Arvind Mohan

Managing Director

Bibby Ship Management

(Singapore) Pte Ltd

Mr. Ho Keng Hoong

Legal Counsel

BP Singapore Pte Ltd

Mr. Federico Marsano

Director

Cambiaso Risso Asia Pte Ltd

Mr. Chris Gordon Metcalf

Partner

Clyde & Co Clasis Singapore Pte Ltd

Mr. John Anagnostopoulos

General Manager

Eastern Pacific Shipping Pte. Ltd.

Mr. Tom Helleboe

Managing Director

Edge Insurance Brokers

(Singapore) Pte Ltd

Ms. Kelly Vouvousiras

Legal Director

Hill Dickinson LLP

Mr. Dominic Johnson

Partner

Holman Fenwick Willan

Singapore LLP

Ms. Caroline Yang

Director

Hong Lam Marine Pte Ltd

Ms. Stephanie Foong

Manager

IMC Shipping Co Pte Ltd

Capt. Deepak**Khanchandani**

Manager

(Singapore Cruise Centre)

Inchcape Shipping Services (S)

Pte Ltd

Mr. John Sze

Partner

Joseph Tan Jude Benny LLP

Mr. Karnan Thirupathy

Partner

Kennedys Singapore LLP

Mr. Jan Holm

Managing Director

A P Moller Singapore Pte Ltd

Mr. Loo Tze Kian

Managing Director

L.C.H.(S) Pte Ltd

Mr. Vasishtha Tandan

Manager, CBA, HR

Maersk Tankers Singapore Pte Ltd

Mr. Michael Walls

Senior Vice President

Marsh (Singapore) Pte Ltd

Mr. Nicholas Fisher

Chief Executive Officer

Masterbulk Pte Ltd

Mr. Lye Chow Kheng

Director, Claims

Neptune Orient Lines Limited

Mr. Bazul Ashhab

Managing Partner

Oon & Bazul LLP

Capt. Yoon Peng Kwan

Deputy GM, Fleet Division

Pacific International Lines (Pte) Ltd

Mr. Jaya Prakash

Managing Director

Pandisea Pte Ltd

Capt. Md Jafar Ullah Khan

Manager, Ship Management/

Agency

Pan-United Shipping Pte Ltd

Mr. Barry Stimpson

Partner

Reed Smith Pte. Ltd.

Mr. Anuj Sahai

Managing Director

Resolve Salvage & Fire

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Mr. George P. Kynigos

Partner/Director

Safe Ship Likyan Management

Singapore Pte Ltd

Mr. Oliver Rentzow

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Seasia P&I Services Pte Ltd

Mr. Dughall Aitken

CEO

Spica Services (S) Pte Ltd

Capt. Abhishek Asija

Head, Business

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Ms. Wang Meixian

Insurance & Claims Manager

The China Navigation Company

Pte Ltd

Mr. Steven Randall

General Manager

The Shipowners' Mutual

Protection and Indemnity

Association

(Luxembourg) (Singapore Branch)

Ms. Gillian Musgrave

Regional Claims Director

The Standard Club Asia Ltd

Mr. Kenneth Lie

Claims Director

Thomas Miller (South East Asia)

Pte Ltd

Mr. Scott Woodward

Director

Toll Logistics (Asia) Limited

Chaired by Councillor Ms. Gina Lee-Wan of Allen and Gledhill LLP, the Legal and Insurance Committee examined the legal aspect of policies and issues affecting the shipping community.

Provided below is a summary of the main issues that have been addressed by the Committee during the period in review:

SINGAPORE WAR RISK POOL

The Legal and Insurance Committee continued discussions in relation to the possible establishment of a War Risk facility in Singapore. It discussed the possibilities of collaboration and management by various entities. In the SSA Council, a Working Group had been tasked to maintain close consultations with the Monetary Authority of Singapore (MAS) and the MPA on licencing and regulatory requirements for the setting up of such a facility.

In general, the Committee agreed that the creation of a Singapore War Risk facility will benefit Singapore shipowners in many ways. Not only would the creation of such a facility strengthen Singapore as a maritime centre, it would also take advantage of economies of scale and assist in securing the best possible cover for crew and ships, thereby achieving significant cost-savings for Singapore shipowners.

ELECTRONISATION OF TRANSFERABLE RECORDS USED IN INTERNATIONAL TRADE

The Committee had in principle agreed to the 'electronisation' of transferable records (e.g. bill of exchange, promissory note, bill of lading, warehouse receipt), as it would bring vast advantages in terms of trade facilitation to the shipping and trading industry.

In the Working Group on Electronic Commerce (Working Group IV) of the United Nations Convention on International Trade Law (UNCITRAL), work has progressed to harmonise legal rules to enable the creation of the electronic functional equivalent of paper transferable records.

In this respect, the Attorney General's Chambers (AGC), as a participant of this UNCITRAL Working Group had

constantly kept the SSA informed of the developments. Where needed, the AGC also consulted and obtained feedback from the Committee.

UNIFORM CUSTOMS AND PRACTICE FOR DOCUMENTARY CREDIT (UCP)

In October 2013, the Association of Banks in Singapore (ABS) met with the SSA to discuss issues faced by the banks with regard to shipping documents and on the future revision of the Uniform Customs and Practice for Documentary Credits (UCP).

To facilitate future discussions on the above, ABS proposed to form an ABS/SSA Committee as they would require the expertise of SSA members to assist in providing relevant recommendations on issues that have an impact on the shipping industry. In this regard, the Committee is in the process of inviting companies to participate in the ABS/SSA Committee.

PLACES OF REFUGE

In view of the recent "Maritime Maisie" case, the Committee agreed that it would be necessary for Singapore to have a position on Places of Refuge and that a vessel could be provided with a place of refuge without any political interference. In this regard, the Committee had recommended that the SSA develop a position for further discussion with the MPA on this matter. To this end, the Legal and Insurance Committee will work closely with the Technical Committee and other stakeholders to develop the SSA's position notwithstanding that the MPA has already enforced certain guidelines for vessels in distress.

SINGAPORE TIME CHARTER PARTY FORM

Following the successful launch of the Singapore Ship Sale Form in January 2011, the Committee reviewed the work relating to the Singapore Time Charter Party Form which is being developed by the SMF and other relevant stakeholders. Work has since been suspended on this form but many of its elements have been incorporated into the draft revision of the NYPE 93 Form – the industry's most widely used standard form of dry cargo time charter party, to reflect changes in commercial practice and recent legal decisions.



CHAIRMAN

Mr. Neil F. Glenn

(Pictured)

Managing Director
Swire Pacific Offshore Operations
(Pte) Ltd

VICE-CHAIRMAN

Capt. David Heaselden

Loss Prevention Director
The Shipowners' Mutual
Protection and Indemnity
Association
(Luxembourg) (Singapore Branch)

MEMBERS

Ms. Petya Blumbach

Group Marketing Manager
Amsbach Marine (S) Pte Ltd

Mr. Thomas Paterson

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Anglo-Eastern Shipmanagement
(Singapore) Pte Ltd

Mr. Arvind Mohan

Managing Director
Bibby Ship Management
(Singapore) Pte Ltd

Mr. Quah Teck Huat

Business Development Manager
Det Norske Veritas Pte Ltd

Mr. Raghunath Peter

Doraisamy
Partner
Duane Morris & Selvam LLP

Mr. Willy Tan

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Mr. Wong Bheet Huan

Executive Director
Ezra Holdings Limited

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Legal Director
Hill Dickinson LLP

Mr. Chanaka Kumarasinghe

Partner
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Singapore LLP

Mr. Francis Tang

Managing Director
IHC Asia Pacific Pte Ltd

Mr. Eric Lim

Operations Manager
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Pte Ltd

Ms. Kate Neo

Group Commercial Manager
Jardine Shipping Agencies

Mr. George Horsington

President
Jaya Offshore Pte Ltd

Capt. Mike Meade

CEO
M3 Marine Group Pte Ltd

Mr. Y. F. Wang

Principal Surveyor
Nippon Kaiji Kyokai Singapore
Pte. Ltd.

Mr. Kuet Ee Yoon

Deputy General Manager
(Organisation Development)
Pacific Radiance Ltd

Mr. Iskandar Dahlan

General Manager
Pacific Richfield Marine Pte Ltd

Mr. Barry Stimpson

Partner
Reed Smith Pte. Ltd.

Mr. Anuj Sahai

Managing Director
Resolve Salvage & Fire
(Asia) Pte Ltd

Mr. Joshua Politis

Regional Manager
Seacor Marine (Asia) Pte Ltd

Ms. Lise Demant

Managing Director
Svitzer Asia Pte Ltd

Ms. Sharmini Murugason

Regional Offshore Claims Director
The Standard Club Asia Ltd

Mr. Paul Schaab

General Manager
Thome Ship Management Pte Ltd



Chaired by Councillor Mr. Neil Glenn of Swire Pacific Offshore Operations (Pte) Ltd, the Offshore Services Committee works to address issues of concern to the offshore marine sector and establish Singapore as an attractive centre for the global offshore marine industry. Mr. Glenn also has a Sub-Committee under his care.

During the period in review, some of the main issues addressed by the Committee were as follows:

PIRACY AND MARITIME SECURITY

Whilst piracy and maritime security issues were also discussed in other Operational Committees and Sub-Committees, the Offshore Services Committee specifically focused on the impact of piracy and armed robbery on offshore supply vessels, tugs and other specialised ships in South East Asia and other regions where Committee members had operations. The Committee shared best practices and proposed measures that worked best to support the safe operation of offshore services vessels.

The Committee urged that more assistance be rendered to mitigate the upward trend of piracy and armed robbery incidents in the Malacca and Singapore Straits.

DIALOGUE-CUM-SHARING SESSION WITH MPA AND OTHER KEY INDUSTRY STAKEHOLDERS

As part of the Committee's effort to promote Singapore as an attractive centre for the offshore marine industry a programme of "sharing sessions" with the MPA and other key industry stakeholders has been introduced to increase awareness and understanding of the industry and its unique challenges. The Committee had the first of such sessions at the Swire Pacific Offshore's Marine Training Centre where participants were presented with a half-day introductory presentation on the offshore marine industry and was given a tour of its training facilities. The Committee will continue its efforts in engaging the MPA and other industry stakeholders with further sessions over 2014 and 2015.



TRAINING, DEVELOPMENT AND EDUCATION SUB-COMMITTEE

Chaired by Capt. Mike Meade of M3 Marine Group Pte Ltd, the Training, Development and Education Sub-Committee was formed for 2013/2015 term to better address the training, development and education issues related to the offshore marine industry. Together with other educational institutions (local or foreign), the Sub-Committee aims to promote offshore marine personnel training and developments program for both sea and shore based personnel to ensure that offshore vessels under the Singapore flag operate safely and in compliance with international training standards and requirements.

CHAIRMAN

Capt. Mike Meade
CEO
M3 Marine Group Pte Ltd

VICE-CHAIRMAN

Mr Iskandar Dahlan
General Manager
Pacific Richfield Marine Pte Ltd

MEMBERS

Mr. Kuet Ee Yoon
Deputy General Manager (Organisation Department)
Pacific Radiance Ltd
Mr. Mark Randall
Competence Assurance Manager
Swire Pacific Offshore Operations (Pte) Ltd



YOUNG EXECUTIVES GROUP COMMITTEE



CHAIRMAN

Ms. Katie Men
(Pictured)
Managing Director
Iseaco Holdings Pte Ltd

VICE-CHAIRMAN

Mr. Aw Yong Woon
Relationship Manager
HSH Nordbank AG
Singapore Branch

SECRETARY

Mr. Timothy Ho
Manager
H. Schuldt Shipbrokers
(Asia) Pte Ltd

TREASURER

Ms. Lao Mei Leng
Partner
Moore Stephens LLP

MEMBERS

Community Sub-Group

Ms. Sue Ann Gan (I/C)
Associate
Norton Rose Fulbright (Asia) LLP
Mr. Abhishek Asija
Head, Business
Synergy Marine Pte Ltd
Mr. Aw Yong Woon
Relationship Manager
HSH Nordbank AG,
Singapore Branch
Mr. Chia Yujin
Business Development Manager
Pacific Radiance Ltd
Mr. Darren Yong
Marine Engineer
IHC Asia Pacific Pte Ltd
Mr. Desmond Chong
General Manager
Sinanju Marine Services Pte Ltd
Mr. Hong Chun Mun
Deputy Manager, Commercial
Jurong Port Pte Ltd
Mr. Jonathan Choo
Associate
Allen and Gledhill LLP
Ms. Lao Mei Leng
Partner
Moore Stephens LLP
Mr. Ng Ee Ping
General Manager
Kontiki Shipping Pte Ltd
Ms. Nicola Loh
Legal Associate
Joseph Tan Jude Benny LLP

Educational Sub-Group

Mr. Chay Yiow Min (I/C)
Partner
C C Chay & Associates Pte Ltd
Mr. Andrea Costantini
CFO
Ishima Pte Ltd
Ms. Aggie Chai
Manager – Customer Service &
Sales Support
Inchcape Shipping Services (S)
Pte Ltd
Mr. Benjamin Fong
Account Executive
Aon Singapore Pte Ltd
Mr. Simone Centola
Senior Associate
Wikborg Rein Singapore Pte. Ltd.
Mr. Shahoul Hamid Jahabar
Senior Marine Superintendent
Maersk Tankers Singapore Pte Ltd
Mr. Timothy Ho
Manager
H. Schuldt Shipbrokers
(Asia) Pte Ltd

Networking Sub-Group

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Managing Director
Bibby Ship Management
(Singapore) Pte Ltd
Ms. Charlie Tan
Broker-Offshore Shipping
M3 Marine Group Pte Ltd
Ms. Eileen Lam
Senior Associate
Clyde & Co LLP
Mr. Gong Zhenyu
Operations Manager
Resolve Salvage & Fire
(Asia) Pte Ltd
Mr. Lim Han
Director
Hong Lam Marine Pte Ltd
Mr. Michael Obling
Director
D'Amico Shipping Singapore Pte Ltd
Mr. Nick Taylor
Underwriter
The Standard Club Asia Ltd

Ms. Seeba Ann Mathew
Consultant
Det Norske Veritas Pte Ltd
Capt. Soh Wikki
Regional Manager APAC
Eniram Singapore Pte Ltd
Mr. Teo Yew Ping
Senior Manager
Pacific International Lines (Pte) Ltd
Ms. Zhang Boya
Senior
BDO LLP
Ms. Ashley Beh
Claims Executive
Spica Services (S) Pte Ltd
Mr. Leong Weng Oon
Document Control Manager
Toll Logistics (Asia) Limited

*A community is like a ship;
everyone ought to be prepared to
take the helm.*

HENRIK ISBEN



The Young Executives Group (YEG) continues to enjoy strong support from SSA member companies. As of 1 June 2014, more than 1,000 young shipping executives have joined the YEG.

Established in 2005, the main role of the YEG is to encourage young shipping executives' greater awareness of SSA and to encourage them to participate in the Association's activities with a view of nurturing future leaders for the Association.

The Young Executives Group committee is chaired by Councillor Ms. Katie Men of Iseaco Holdings Pte Ltd, and the activities of the YEG are focused in three main areas; namely: Community Outreach, Education and Networking. Events were also organised to suit the age group of the YEG.

During the period in review, the YEG organised the following events:

YOUNG EXECUTIVES GROUP EVENTS May 2013 to May 2014

- 1. Wine Appreciation Night by The Local Nose**
29 May 2013 | BDO LLP
- 2. SSA YEG Visit to Lee Ah Mooi Old Age Home with SMF Scholars**
5 Aug 2013 | Lee Ah Mooi Old Age Home
- 3. SSA YEG Running Group**
12 Sept 2013 | Marina Bay City Gallery
- 4. YEG Dance at the SSA 28th Anniversary Gala Dinner**
27 Sept 2013 | Resorts World Sentosa

YEG MEMBERS

Ms. Carrie Lee, Ms. Chan Xian Ming, Ms. Lina Soho,
Ms. Seeban Ann Mathew, Ms. Sherry Lou Pena,
Ms. Wang Shanshan, Ms. Zhang Boya

- 5. Pink Ribbon Walk**
28 Sept 2013 | Marina Bay Waterfront Promenade
- 6. SSA YEG Mini-Golf Networking Event**
3 Oct 2013 | Lilliputt Indoor Mini Golf
- 7. Visit to Lee Ah Mooi Old Age Home**
8 Nov 2013 | Lee Ah Mooi Old Age Home
- 8. SSA YEG Educational Talk & Networking Session:
Making the Most of Your Career in Shipping & International Trade**
13 Nov 2013 | SSA Conference Room

SPEAKER
Mr. Sumeet Malhotra
Legal Counsel, Cargill Asia Pacific Holdings Pte Ltd
- 9. SSA YEG Bowling Challenge 2013**
20 Nov 2013 | Kallang Bowl
- 10. SSA YEG Year End Networking Event**
11 Dec 2013 | Velvet Underground
- 11. SSA YEG Lunar New Year 'Lo-Hei' Dinner**
13 Feb 2014 | Penthouse @ PIL
- 12. SSA YEG Educational Talk & Networking Session:
Shipping Tax Perks and How They Benefit You**
19 Feb 2014 | BDO LLP

SPEAKERS
Ms. Evelyn Lim
International Tax Director, BDO Tax Advisory Pte Ltd
Ms. Eu Chin Sien
Director, Goods and Services Tax, BDO Tax Advisory Pte Ltd
- 13. YEG Facetime with SSA Councillors! (Session 1)**
29 Apr 2014 | SSA Conference Room

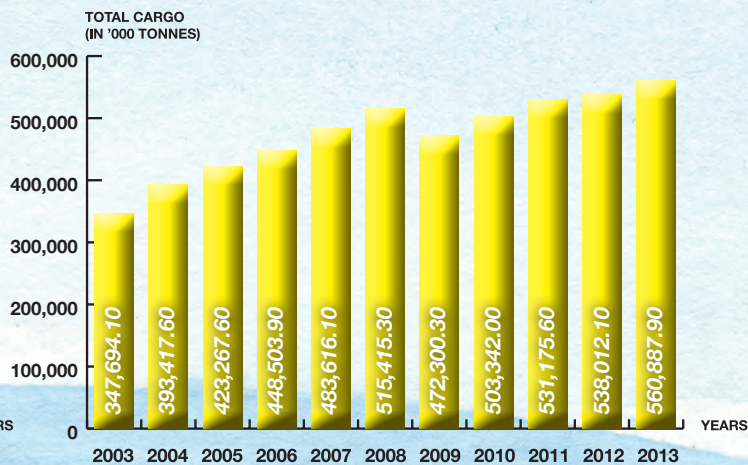
SPEAKERS
Mr. Patrick Phoon
President, SSA
Mr. Esben Poulsen
Honorary Secretary, SSA
Ms. Katie Men
Councillor and Chairman of YEG Committee, SSA
- 14. SSA YEG 8th Anniversary**
6 May 2014 | Shuffle Bistro Bar
- 15. SSA YEG Education Talk & Networking Session:
The Applicability of Shipping Pools**
7 May 2014 | BDO LLP

SPEAKER
Mr. Chay Yiowmin
Partner, BDO Corporate Finance
- 16. SSA YEG Community Presents:
Reading Aloud with Reading Rocks!**
16 May 2014 | PAP Community Foundation Centre
at Bukit Panjang

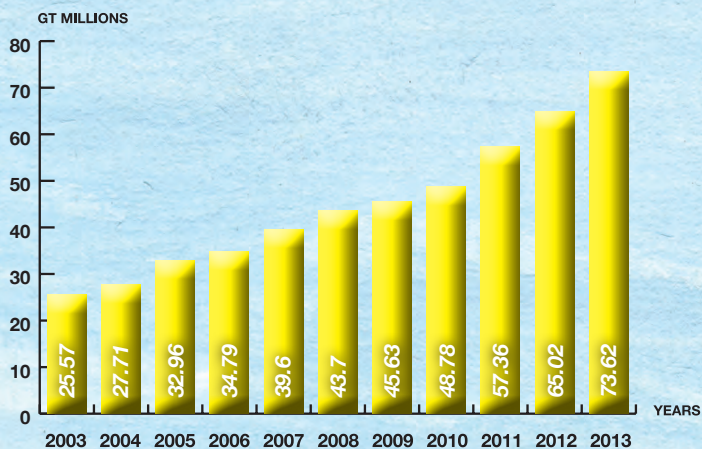




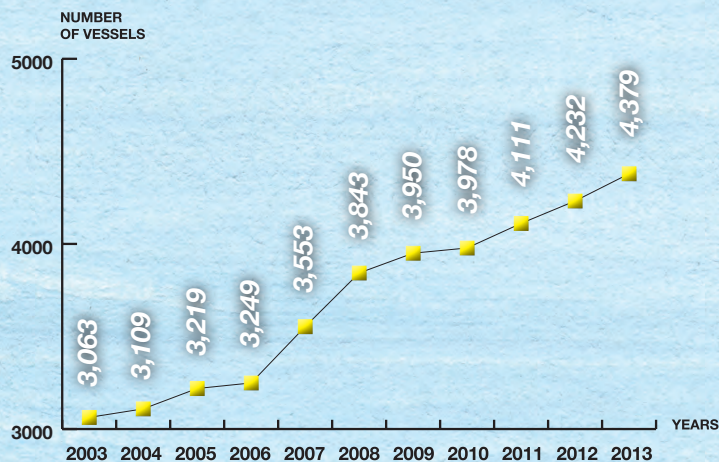
CONTAINER THROUGHPUT



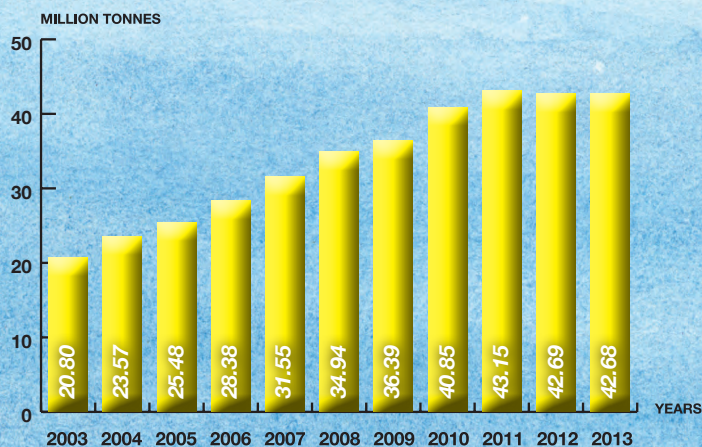
TOTAL SEABORNE CARGO



MERCHANT FLEET



MERCHANT FLEET



BUNKER UPLIFT

Port & Shipping Statistics